Introduction:

LEA: Credo High School Contact (Name, Title, Email, Phone Number): Chip Romer, Administrator, chip@credohigh.org, (707) 664-0600

LCAP Year: 2016-17

Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans

(including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process	Impact on LCAP
Credo High School is governed by a Board of Directors that is made up of parents and community members, with non-voting participation by the school's Executive Director, Educational Director, Business Manager, and an administrative Finance Committee. These stakeholder groups play an active part in the school. In January 2014, Credo received its initial WASC accreditation (for seven years) having completed an initial intensive self-study, which also served to inform the LCAP formation. Administration, faculty, and board set annual goals created from group input.	Stakeholder involvement is established at Credo. The culture of involvement and contribution sets the stage for participation in the LCAP process. Goal setting has been active at Credo since the school's founding.
Stakeholders have ongoing, and at least, annual, opportunities to provide feedback to the administration and faculty. Credo parents and teachers have an opportunity to respond to a survey about the school's curriculum, climates, campus safety, and parental involvement.	Surveys provide parents and teachers an opportunity to communicate their understanding of the workings of the school, the steps to success, and the parent's role in the success of the school and of their children.
Credo students were given a survey to provide feedback about their experience of the school.	Prior to this survey, student feedback came primarily through elected student representation to the school's Student Council. The adoption of an annual survey gives each student stakeholder the opportunity to share feedback directly.
Parents hold a majority of positions on the school's Board of Directors, which receives input from all stakeholders.	LCAP was presented to the board and faculty for input.
The creation of Credo's annual budget is overseen by the Finance Committee, which includes staff, board members and parent volunteers. The budget is approved by the governing board.	The use of LCFF funding, as it relates to LCAP, was designed by representatives of the stakeholder groups (not including students), on the Finance Committee.
Annual Update:	Annual Update:
Credo High School remains governed by a Board of Directors that is made up of parents and community members, with non-voting participation by the school's Executive Director, Educational Director, and Business Manager. A new board member representing the community at large joined the board this school year,	Stakeholder involvement is established at Credo. The culture of involvement and contribution sets the stage for participation in the LCAP process. Goal setting has been active at Credo since the school's founding. A new board member, James Freed, brought a fresh perspective to the governing body of the school. He holds a MA in Education with a particular interest in sustainability and architecture. His expertise will be valuable to the School Climate and Safety learning goals of the state.

Annual surveys were made available through an online survey service to parents, students, and faculty.

The Finance Committee met monthly, more frequently if needed, to discuss funding and allocation of monies.

Survey results provide input by the school's stakeholders.

With an informed perspective on the school's budget, the Finance Committee was instrumental in the financial oversight of the school.

Section 2: Goals, Actions, Expenditures, and Progress Indicators

Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory

groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which school sites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the school sites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for school sites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs

must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Actions/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?

- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

				Related State and/or L	ocal Priorities:
GOAL #1:	Articulate and implement an academic oversight m for targeted students.	1 X 2_ 3_ 4X 5_ COE only: 9_ Local : Specify	_ 6 7 <u>X</u> 8 <u>X</u> _ 10		
Identified	Need: A comprehensive intervention model to	identify and sup	pport struggling students.		
Goal Ap	plies to: Schools: Credo High School Applicable Pupil Subgroups:				
		LCAP Ye	ear 1: 2016-17		
Meas	surable • 85% of 2017 graduates will n	neet University of	will complete each year with a minimum of California "A-G" requirements. e goals for CAASP performance as a wl		es.
	Actions/Services	Scope of Service	Pupils to be served within identi	ified scope of service	Budgeted Expenditures
for student approximation. Cohort gui addition, g	des will assume a first level of academic oversight ts in their cohort. Adult to student ratio will be stelly 1:18. des will meet weekly with each cohort group. In uides will have responsibility to identify student initiate intervention plans.	School-wide	_x_ALL OR:Low Income pupilsEnglish LearnFoster YouthRedesignated fluerOther Subgroups:(Specify)	nt English proficient	1000-1999: Certificated Personnel Salaries - Supplemental: \$30,240
A student milestones	services plan that articulates, key personnel, and systemic interventions for underperforming vill be implemented.	Unduplicated Students	ALL OR:Low Income pupils _x_English LeaFoster Youth _x_Redesignated flueOther Subgroups:(Specify)	ent English proficient	1000-1999: Certificated Personnel Salaries - Supplemental: \$8,400
Differentia Learners f	be used to record intervention plans for students. ted instruction will be provided for English rom appropriately trained teachers. Directed Study be implemented for identified students.	School-wide	_x_ALL OR:Low Income pupilsEnglish LeaFoster YouthRedesignated flueOther Subgroups:(Specify)	ent English proficient	1000-1999: Certificated Personnel Salaries - Base: \$734,187 3000-3999: Employee Benefits -

	Base: \$190,888
	4000-4999: Books and Supplies - Base: \$56,942

LCAP Year 2: 2017-18

- 85% percent of students in each grade level will complete each year with a minimum GPA of 2.0
- 90% of 2018 graduates will meet University of California "A-G" requirements.
- Credo students will meet or exceed statewide goals for CAASP performance as a whole and in all sub-categories.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Cohort guides will assume a first level of academic oversight for students in their cohort. Adult to student ratio will be approximately 1:18. Cohort guides will meet weekly with each cohort group. In addition, guides will have responsibility to identify student needs and initiate intervention plans.	School-wide	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Supplemental: \$43,848
A student services plan that articulates, key personnel, milestones and systemic interventions for underperforming students will be implemented.	Unduplicated Students	ALL OR:Low Income pupils _x_English LearnersFoster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Supplemental: \$12,180
Aeries will be used to record intervention plans for students. Differentiated instruction will be provided for English Learners from appropriately trained teachers. Directed Study Halls will be implemented for identified students.	School-wide	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$947,101 3000-3999: Employee Benefits - Base: \$246,245 4000-4999: Books and Supplies - Base: \$73,455

LCAP Year 3: 2018-19

- 90% percent of students in each grade level will complete each year with a minimum GPA of 2.0
- 90% of 2018 graduates will meet University of California "A-G" requirements.

 Credo students will meet or exceed statewide goals for CAASP performance as a whole and in all sub-categories.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Cohort guides will assume a first level of academic oversight for students in their cohort. Adult to student ratio will be approximately 1:18. Cohort guides will meet weekly with each cohort group. In addition, guides will have responsibility to identify student needs and initiate intervention plans.	School-wide	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	5300: 1000- 1999: Certificated Personnel Salaries - Supplemental: \$53,056
A student services plan that articulates, key personnel, milestones and systemic interventions for underperforming students will be implemented.	Unduplicated Students	ALL OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Supplemental: \$14,737
Aeries will be used to record intervention plans for students. Differentiated instruction will be provided for English Learners from appropriately trained teachers. Directed Study Halls will be implemented for identified students.	School-wide	<u>x</u> ALL	1000-1999: Certificated Personnel Salaries - Base: \$947,101 3000-3999: Employee Benefits - Base: \$297,956 4000-4999: Books and Supplies -

						\$88,880
•			<u>'</u>	f		•
GOAL # 2:	continuing a	healthy school climate while managing achievement goals. The student populary during the same time that Credo will be	ation and teachi	ng staff will continue to increase	Related State and/or L 1 2 3 4 5 COE only: 9 Local: Specify	6 <u>X</u> 7 8 10
Identified	dentified Need : Maintain a healthy school climate.					
Goal Ap	NIDE IN	Schools: Credo High School Applicable Pupil Subgroups:				
			LCAP Ye	ear 1: 2016-17		
Meas	ed Annual surable omes:		that over 70% of	students agree that Credo has a healthy f teachers agree that Credo has a health vide decision making.		
	Ad	ctions/Services	Scope of Service	Pupils to be served within ident	ified scope of service	Budgeted Expenditures
		rsonal sustainability with a special eds for students.	Unduplicated Students	_x_ALL OR:Low Income pupilsEnglish LearnFoster YouthRedesignated fluerOther Subgroups:(Specify)	nt English proficient	1000-1999: Certificated Personnel Salaries - Supplemental: \$30,000
Increase s	upport for so	cial sustainability and cohort groups.	School-wide	_x_ALL OR:Low Income pupilsEnglish LearnFoster YouthRedesignated fluerOther Subgroups:(Specify)	nt English proficient	1000-1999: Certificated Personnel Salaries - Base: \$70,560 5000-5999: Services and Other Operating Expenses - Base:

		\$18,345
Develop a counseling program available to all students, with special attention to low income, English Learners, foster youth and redesignated fluent English proficient students. Include 4 counseling interns from Sonoma State, supervised by Credo counselor Vanessa Eyen.	OR: _X_Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$21,600 5000-5999: Services and Other Operating Expenses - Base: \$5,616

GOAL Maintain a healthy school climate while managing continuing achievement goals. The student popul dramatically during the same time that Credo will Village. Identified Need: Maintain a healthy school climate.	ation and teachi	ng staff will continue to increase 1_ 2_ 3_ 4_x_ 5	x 6_x 7 8
Goal Applies to: Schools: Credo High School Applicable Pupil Subgroups:			
	at over 70% of s that over 70% of	ear 2: 2017-18 students agree that Credo has a healthy school climate. f teachers agree that Credo has a healthy school climate. vide decision-making.	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Expenditures
Increase staffing for personal sustainability with a special emphasis on equity needs for students.	Unduplicated Students	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Supplemental: \$38,700
Increase support for social sustainability and cohort groups.	School-wide	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$91,022 5000-5999: Services and Other Operating Expenses - Base: \$23,665
Develop a counseling program available to all		_x_ALL	1000-1999:

students, with special attention to low income, English Learners, foster youth and re-designated fluent English proficient students. Include 4 counseling interns from Sonoma State, supervised by Credo counselor Vanessa Eyen.	OR: _Low Income pupilsEnglish Learners _Foster YouthRe-designated fluent English proficient _Other Subgroups:(Specify)	Certificated Personnel Salaries - Base: \$27,864 5000-5999: Services and Other Operating Expenses - Base: \$7,244
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# 2:	continuing achievement goals. The student popular dramatically during the same time that Credo will be Village.			1_x 2_x 3_ 4_x 5 8_x COE only: 9_ Local : Specify	_ 10
Identified	Need : Maintain a healthy school climate.				
Goal Ap	Schools: Credo High School				
Oual Ap	Applicable Pupil Subgroups:				
			ear 3: 2018-19		
Meas		at over 70% of t	tudents agree that Credo has a healthy teachers agree that Credo has a healthy ride decision making.		
	Actions/Services	Scope of Service	Pupils to be served within ident	ified scope of service	Budgeted Expenditures
	taffing for personal sustainability with a special on equity needs for students.	Unduplicated Students	_x_ALL OR:Low Income pupilsEnglish LearnFoster YouthRedesignated fluerOther Subgroups:(Specify)		1000-1999: Certificated Personnel Salaries - Supplemental: \$46,827
	upport for social sustainability and cohort groups.	School-wide	OR:Low Income pupilsEnglish LearFoster YouthRedesignated fluerOther Subgroups:(Specify)		1000-1999: Certificated Personnel Salaries - Base: \$110,136 5000-5999: Services and Other Operating Expenses - Base: \$28,634
Develop a	a counseling program available to all		_x_ALL		1000-1999:

students, with special attention to low income, English Certificated Personnel Learners, foster youth and redesignated fluent English Salaries proficient students. Include 4 counseling interns from Base: Sonoma State, supervised by Credo counselor Vanessa \$33,715 Eyen. OR: _Low Income pupils ___English Learners __Foster Youth __Redesignated fluent English proficient 5000-5999: Other Subgroups:(Specify)_____ Services and Other Operating Expenses -Base: \$8,766

					Related State and/or I	₋ocal Priorities:
GOAL #3:		professional development for faculty to do non Core curriculum. Continue to hire hi			1_x_ 2_x_ 3 4_x_ 8 COE only: 9_ Local : Specify	
Identified	d Need :	Faculty with a working understanding or practices.	f adolescent de	velopment from a Waldorf perspective, v	which supports curriculum	and teaching
Goal Ap	plies to:	Schools: Credo High School Applicable Pupil Subgroups:				
			LCAP Ye	ear 1: 2016-17		
Meas	ed Annual surable omes:	Development of faculty professi In-service professional develope	-	ommunities (PLC's)		
	A	actions/Services	Scope of Service	Pupils to be served within identi	fied scope of service	Budgeted Expenditures
faculty foci	using on: evelopment urricular the evelopment	support and in-service training for al stages for grades 9 – 12 mes of the grades al connections to coursework the classroom		_x_ALL OR:Low Income pupilsEnglish LearnFoster YouthRedesignated fluenOther Subgroups:(Specify)	nt English proficient	1000-1999: Certificated Personnel Salaries - Base: \$90,000
Regular PLC Meeting time and pedagogical support • Weekly faculty meetings		School-wide	_x_ALL OR:Low Income pupils _x_English LearFoster YouthRedesignated fluenOther Subgroups:(Specify)	rners nt English proficient	1000-1999: Certificated Personnel Salaries - Base: \$0	
Public Wa		culty access to annual Alliance for cation conference to deepen tanding.		_x_ALL OR:Low Income pupils _x_English LearFoster YouthRedesignated fluenOther Subgroups:(Specify)	nt English proficient	Membership, dues and conferences \$6,000

GOAL #3:

Continue professional development for faculty to deepen the understanding and delivery of the Waldorf and Common Core curriculum. Continue to hire highly qualified teachers as school expands.

Local: Specify_

Identified Need:

Faculty with a working understanding of adolescent development from a Waldorf perspective, which supports curriculum and teaching practices.

Goal Applies to:

Schools: Credo High School

Applicable Pupil Subgroups:

LCAP Year 1: 2016-17

- Development of faculty professional learning communities (PLC's)
- In-service professional development

	Scope of		Budgeted
Actions/Services	Service	Pupils to be served within identified scope of service	Expenditures
Ongoing pedagogical support and in-service training for faculty focusing on: • Developmental stages for grades 9 – 12 • Curricular themes of the grades • Developmental connections to coursework • Application in the classroom		_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$90,000
Regular PLC Meeting time and pedagogical support • Weekly faculty meetings	School-wide	_x_ALL OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$0
Membership and faculty access to annual Alliance for Public Waldorf Education conference to deepen pedagogical understanding.		_x_ALL	Membership, dues and conferences \$6,000

			 7

GOAL #3:		rofessional development for faculty to d on Core curriculum. Continue to hire hi			Related State and/or I	_ocal Priorities:
					1_x_ 2_x_ 3 4_x_ 8	5 6 7_x_
					COE only: 9_	_ 10
					Local : Specify	
Identified	i Need.	practices.	f adolescent de	velopment from a Waldorf perspective, w	hich supports curriculum	and teaching
Goal An	INDE TO	Schools: Credo High School				
Coui 7 tp	phoo to.	Applicable Pupil Subgroups:				
				ear 1: 2016-17		
Meas	ed Annual surable comes:	 Development of faculty profess In-service professional develop 	•	ommunities (PLC's)		
	A	ctions/Services	Scope of Service	Pupils to be served within identif	ied scope of service	Budgeted Expenditures
		support and in-service training for		_x_ALL		1000-1999: Certificated
 faculty focusing on: Developmental stages for grades 9 – 12 Curricular themes of the grades Developmental connections to coursework Application in the classroom 			OR:Low Income pupilsEnglish LearneFoster YouthRedesignated fluentOther Subgroups:(Specify)	ers English proficient	Personnel Salaries - Base: \$90,000	
Regular PLC Meeting time and pedagogical support • Weekly faculty meetings		School-wide	OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		1000-1999: Certificated Personnel Salaries - Base: \$0	
Public Wa		ulty access to annual Alliance for ation conference to deepen anding.		_x_ALL		Membership, dues and conferences \$6,000

			Related State and/o	Local Priorities:
GOAL #3:	Continue professional development for faculty to cand Common Core curriculum. Continue to hire h			
Identified	Need: Faculty with a working understanding of practices.	of adolescent de	velopment from a Waldorf perspective, which supports curriculur	n and teaching
Goal Ap	plies to: Schools: Credo High School Applicable Pupil Subgroups:			
		LCAP Y	ear 2: 2017-18	
Meas	 Development of faculty profess In-service professional development 	•	ommunities (PLC's)	
	Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
faculty focu • De • Cu • De	edagogical support and in-service training for using on: evelopmental stages for grades 9 – 12 urricular themes of the grades evelopmental connections to coursework oplication in the classroom		_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$90,000
_	LC Meeting time and pedagogical support //eekly faculty meetings	School-wide	_x_ALL OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$0
Public Wa	hip and faculty access to annual Alliance for aldorf Education conference to deepen cal understanding.		<u>x_</u> ALL	Membership, dues and

conferences \$7,740

GOAL #3:

Continue professional development for faculty to deepen the understanding and delivery of the Waldorf and Common Core curriculum. Continue to hire highly qualified teachers as school expands.

Local: Specify_

Identified Need:

Faculty with a working understanding of adolescent development from a Waldorf perspective, which supports curriculum and teaching practices.

Goal Applies to:

Schools: Credo High School

Applicable Pupil Subgroups:

LCAP Year 1: 2016-17

- Development of faculty professional learning communities (PLC's)
- In-service professional development

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Ongoing pedagogical support and in-service training for faculty focusing on: • Developmental stages for grades 9 – 12 • Curricular themes of the grades • Developmental connections to coursework • Application in the classroom		_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$90,000
Regular PLC Meeting time and pedagogical support • Weekly faculty meetings	School-wide	_x_ALL OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	1000-1999: Certificated Personnel Salaries - Base: \$0
Membership and faculty access to annual Alliance for Public Waldorf Education conference to deepen pedagogical understanding.		_x_ALL	Membership, dues and conferences \$9,365

Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Original GOAL from prior year LCAP:	Implement a college-prep Waldorf curriculum, integrating Common Core Standards to ensure that academic content and performance standards in ELA and math adopted by the State Board of Education are effectively taught. Related State and/or Local Priorities: 1_x_2_x_34_x_5_x_6_x_7_3 8_x COE only: 9 10 Local: Specify							
Goal Applies to	Applicable Pupil Subgroups:							
 Standardized testing results (CAASPP and CST - Science) for 2015 will serve as baseline. Credo commits to 2% increase in number of students who reach proficient or advanced. Student grades will be documented and a baseline for student grades will be set with an annual increase. Maintain percentage of students who pass the CASHEE in Grade 10. 			 Actual Annual Annual Measurable Outcomes: This past Spring, students in grade 10 took the CST - Science test and grade 11 took the CAASPP test. Baseline numbers will be set next year to monitor progress. Student GPAs were averaged resulting in a schoolwide GPA of 3.27. Credo commits to an annual increase in the average GPA. The CAHSEE test was discontinued. 					
	LCAP Year: 2015-16							
	Planned Actions/Services			Actual Ac	tions/Services			
		Budgeted Expenditures				Estimated Actual Annual Expenditures		
Support for Waldor	f and Charter Education	5300: Professional/Con sulting Services and Operating Expenses Base: \$655	Credo maintaineo Waldorf Educatio		he Alliance for Public	5300: Professional/Con sulting Services and Operating Expenses Base: \$700		
Student Instruction		1000-1999: Certificated Personnel Salaries - Base: \$323,232 2000-2999: Classified		chers delivered a cur y and Common Core		1000-1999: Certificated Personnel Salaries - Base: \$323,232 2000-2999: Classified		

	Personnel Salaries - Base: \$66,797 3000-3999: Employee Benefits - Base: \$164,577 4000-4999: Books and Supplies - Base: \$35,419 5000-5999: Services and Other Operating Expenses - Base: \$95,803			Personnel Salaries - Base: \$66,797 3000-3999: Employee Benefits - Base: \$164,577 4000-4999: Books and Supplies - Base: \$35,419 5000-5999: Services and Other Operating Expenses - Base: \$95,803
Scope of School-wide		Scope of service:	School-wide	
_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Differentiated instruction for English Learners from appropriately trained teachers	1000-1999: Certificated Personnel Salaries - Base: \$12,783		and one Re-Designated student were s year. Students received one-on-one	1000-1999: Certificated Personnel Salaries - Base: \$12,783

Scope of service:	Unduplicated Students			Scope of service:	Unduplicated Students	
ALL				ALL		
	_x_English Learners Redesignated fluent Eng Specify)_	lish proficient —			s _x_English Learners Redesignated fluent English proficient (Specify)	
and expenditures result of review	actions, services, will be made as a ng past progress ges to goals?	Additional sup	oport to unduplicated	l students will adjust a	s number of students changes.	

Original GOAL from prior year LCAP:	Implement a college-prep, Waldorf curriculum that integrates Common Core Standards and ensures that students will have met University of California "A-G" course requirements with a grade of "C" or better prior to graduation. Related State and/or Local Priorit 1_x_2_x_34_x_5_x_6_x 8_x COE only: 910 Local : Specify						
Goal Applies to:	Schools: Credo High School Applicable Pupil Subgroups:						
 Credo courses fulfilling A-G requirements will seek University approval. Improved grades in identified "A-G" courses, ensuring that students pass with a grade of "C" or better. Additional support through academic mentoring hours provided. 70% of 2015 graduates will have met UC "A-G" requirements. 			Actual Annual Measurable Outcomes:	improvement. 94% of 2015 graduates met the UC "A-G" requirements.			
		LCAP Ye	ar : 2015-16				
	Planned Actions/Services			Actual Ac	ctions/Services		
		Budgeted Expenditures				Estimated Actual Annual Expenditures	
Differentiated instruction for English Learners from appropriately trained teachers. 1000-1999: Certificated Personnel Salaries - Supplemental: \$12,783		One English Learner and one Redesignated student were enrolled in Credo this year. These students received one-on-one support.		1000-1999: Certificated Personnel Salaries - Supplemental: \$12,783			
Scope of service:	Unduplicated Students		Scope of service:	Unduplicated S	tudents		
ALL OR:Low Income pupils _x_English LearnersFoster Youth _x_Redesignated fluent English proficientOther Subgroups:(Specify)			Foster Youth _	ipils <u>x</u> English Lea <u>x</u> Redesignated flu ps:(Specify)	ent English proficient		

based on curriculum.	rovide daily lessons for students	1000-1999: Certificated Personnel Salaries - Base: \$323,232 2000-2999: Classified Personnel Salaries - Base: \$66,797 3000-3999: Employee Benefits - Base: \$164,577 4000-4999: Books and Supplies - Base: \$35,419 5000-5999: Services and Other Operating Expenses - Base: \$95,803	Waldorf pedagogy a courses offered to st courses.	rs delivered a curriculum based on nd Common Core Standards. All rudents were UC "A-G" approved	1000-1999: Certificated Personnel Salaries - Base: \$323,232 2000-2999: Classified Personnel Salaries - Base: \$66,797 3000-3999: Employee Benefits - Base: \$164,577 4000-4999: Books and Supplies - Base: \$35,419 5000-5999: Services and Other Operating Expenses - Base: \$95,803
Scope of service:	School-wide		Scope of service:	School-wide	
_x_ALL OR:			_x_ALL OR:		_
	English Learners edesignated fluent English proficient			sEnglish Learners Redesignated fluent English proficient	

Other Subgroups:(Specify)	_	Other Subgroups:(Specify)	
What changes in actions, services, and expenditures will be made as a		approval are developed, Credo will apply for UC "A-G" approval. ust as number of students changes.	Additional support
result of reviewing past progress			
and/or changes to goals?			

Original GOAL from prior year LCAP:	Continue professional development for faculty to deepen the understanding and delivery of the curriculum. Continue to hire highly qualified teachers as school expands. Continue to consider student assessment scores in the teacher evaluation process. Related State and/or L 1_x_2_x_34_x_5 8_x COE only: 9_ Local : Specify					5 <u>x</u> 6 <u>x</u> 7 <u>x</u>
Goal Applies to	Schools: Credo High School Applicable Pupil Subgroups:					
 Expected Annual Measurable Outcomes: Outcomes: 100% of Credo faculty teaching "A-G" courses will hold the credential required for the subject matter. 100% of all Credo teachers (.5 FTE or greater who teach A-G courses) will be evaluated by an in-house evaluator. Evaluation will include adherence to Credo's Foundational Practices. 100% of Credo faculty (.5 FTE or greater) teaching "A-G" courses will complete a minimum of 40 hours of professional development annually. 				teaching UC "A teach those class 100% of all Cre A-G courses) w 100% of Credo	of credentials found 1009 -G" courses held the cresses. do teachers (.5 FTE or gere evaluated by an in-heraculty (.5FTE or greatested a minimum of 40 ho	dential required to greater who teach louse evaluator r) teaching "A-G"
		LCAP Yea	ar : 2015-16			
	Planned Actions/Services		Actual Actions/Services			
		Budgeted Expenditures				Estimated Actual Annual Expenditures
Mentoring and curricular support		1000-1999: Certificated Personnel Salaries - Base: \$72,000	evaluator. Teachers of and in-servers reachers	 Teachers completed scheduled days of pre-, post-, and in-service. 		1000-1999: Certificated Personnel Salaries - Base: \$72,000
Scope of service:	School-wide		Scope of service:	School-wide		
_x_ALL		_	_x_ALL			
Foster Youth _	pilsEnglish Learners _Redesignated fluent English proficient os:(Specify)		Foster Youth _	upilsEnglish Lear _Redesignated flue ps:(Specify)	nt English proficient	
Professional deve	lopment	1000-1999:	Teachers of	completed scheduled	d days of pre-, post-,	1000-1999:

		Certificated Personnel Salaries - Base: \$20,000	and in-service • Teachers met	e. weekly to discuss curriculum.	Certificated Personnel Salaries - Base: \$16,000	
	School-wide —English Learners edesignated fluent English Specify)	sh proficient			School-wide sEnglish Learners Redesignated fluent English proficient (Specify)	
and expenditures result of review	actions, services, s will be made as a ing past progress ges to goals?	Number of "S (7) as forecas	• ,	ude pre-, post-, or in-s	ervice) for the 2014-15 school year was	eight (8) not seven

Original GOAL from prior year LCAP: Goal Applies to:	through academic mentoring, tutoring, and peer tutoring. COE only: Local : Specify					4_x_5_x_6_x 8_x_ 910
Expected Annual Measurable Outcomes:	 Annual income survey of parents to identify qualification for Free and Reduced Lunch 80% of low income students, with the exception of IEP students, will pass with a grade of "C" or better. Additional support through academic mentoring will be provided to low income students at six (6) hours a week. 			 Annual survey distributed, collected, and low-income students identified. Data entry into a database (Aeres) that will track grades will be completed. 80% of low income students, with the exception of IEP students, will pass with an average grade of "C" or better. Students received six (6) hours per week of additional support through academic mentoring. 94% of 2015 graduates met the UC "A-G" requirements. 		
		LCAP Ye	ar : 2015-16			
	Planned Actions/Services		Actual Actions/Services			Fallerated
		Budgeted Expenditures				Estimated Actual Annual Expenditures
Academic mentoring and support		1000-1999: Certificated Personnel Salaries - Supplemental: \$12,783	Students received academic mentoring and support with oversight provided by the Education Director.		1000-1999: Certificated Personnel Salaries - Supplemental: \$	
Scope of service:	School-wide		Scope of service:	School-wide		
_x_ALL OR: Low Income pupils English Learners			_x_ALL OR:			

Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			
Professional development		1000-1999: Certificated Personnel Salaries - Base: \$20,000	Teachers attended s and in-service) for co \$200/day for ten (10	1000-1999: Certificated Personnel Salaries - Base: \$16,000		
Scope of service:	School-wide		Scope of service:	School-wid		
<u>x</u> ALL			_x_ALL		_	
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			
and expenditures result of reviewi	actions, services, swill be made as a ng past progress ges to goals?	e monitored by a dat	abase (AERES) strea	mlining the process necessary to track st	udent success.	

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated:	\$_26,371

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

2.62 %

The services in the LCAP demonstrate a 2.62% in increased or improved services for unduplicated students as compared to services provided to all pupils in the

2015-16 school year The increase in services is documented below:

Quantitatively - The expenditure of LCFF Supplemental funds for more trained personnel target primarily unduplicated students providing services above and beyond those provided for all students.

Qualitatively - The following additional services will be provided for unduplicated students, with no additional cost: refined assessments for greater understanding of the curriculum for these students.

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.

(2)	The total	l numb	per of	coho	rt mem	bers.
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- (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).